Dewsbury Town Board

Project prioritisation – short-listing of projects

19 November 2020

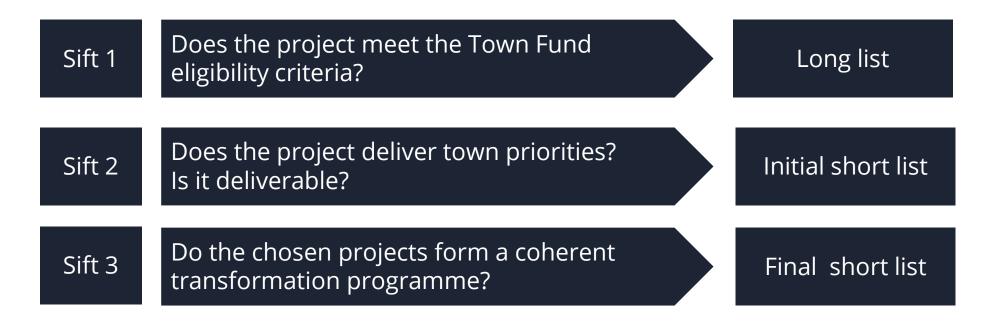


Agenda

- 1. Project selection process
- 2. Evaluation results and short-list
- 3. Next steps

Project selection process

- Need to demonstrate a clear evidence base linking the project selection process to delivery of the vision
- Clear guidance from MHCLG on how to prioritise projects.



• Project officers / sponsors were asked to complete the TIP project templates provided by MHCLG (which is the format that MHCLG will be using to assess each project within the TIP submission)

Project selection process

Sift 2 – How do we evaluate the projects?

• Guidance by MHCLG on how to evaluate projects:

1) Standard Treasury 'Green Book' appraisal criteria

- Value for money
- Affordability
- Achievability
- Commercial viability
- Stakeholder support

Recommended for use by Towns but can be tailored to Town's specific needs

2) Town specific criteria against which projects should be assessed

- No more than ten criteria
- Town specific criteria should link to priorities and vision
- In order to inform the criteria, Board members have been asked to respond to a questionnaire that weights / ranks importance of priorities.

Combining needs of the town and deliverability

Town Board agreed evaluation criteria

| Т | own specific criteria 50% | Score | Deliverability criteria 50% | Score |
|---|--|-------|--|-------|
| 1 | Increasing footfall in the town centre | | Value for money (likeliness to deliver social value in terms costs, benefits and risks) | |
| 2 | Bringing vacant buildings and sites back into productive use | | Affordability (financing and affordability given existing budgets) | |
| 3 | Improvements to public realm and green spaces that will encourage dwell time and creative expression | | Achievability (deliverability given organisational capability and capacity) | |
| 4 | Enhancing the creative and cultural offer and a vibrant night time economy (dining / leisure) | | Commercial viability | |
| 5 | Improving access to quality, high value jobs through improvements to education and skills | | Stakeholder support | |
| 6 | Providing the environment to attract business and create new start-ups | | | |
| 7 | Providing a high quality digital network | | | |
| 8 | Reconnecting Dewsbury with more sustainable modes of transport (e.g. cycle routes, pedestrian walkways, electric vehicle infrastructure etc) | | | |

Project long list following sift 1

| | | | Capital | Geography | Ask | Vision and Strategy | Project Status | Co-funding | Intervention theme |
|--|-------------|------------|---|--|---|---|---|--|---|
| Project | Total Cost | TIP Ask | ls the project capital? Or less than 10% revenue? | Does the project fit within the Towns Fund Boundary? | ls the project ask within the Town Fund limit? | Does the project fit with the Council's vision? | Is the project shovel ready and in a position to be fast tracked after Head of Terms Agreement? | Does the project present opportunities for Co-funding? | |
| Town Park | £10,000,000 | £4,000,000 | Yes | Yes | Yes | Yes | No | Yes | Regeneration, Planning and Land Use, Arts, Culture and heritage |
| Dewsbury Market | £15,000,000 | £5,000,000 | Yes | Yes | Yes | Yes | Yes | Yes | Regeneration, Planning and Land Use, Arts, Culture and heritage |
| The Arcade (inc. business hub) | £3,570,000 | £1,270,000 | Yes £900k capital £370k revenue | Yes | Yes | Yes | Yes | Yes | Arts, Culture and heritage, Enterprise Infrastructure |
| Better Spaces programme | £5,700,000 | £2,500,000 | Yes | Yes | Yes | Yes | No | Yes | Arts, Culture and heritage |
| Union Arts and Culture Centre | £2,630,000 | £1,680,000 | Yes | Yes | Yes | Yes | No | Yes | Arts, Culture and heritage |
| Daisy Hill (including Field House) | £12,550,000 | £3,000,000 | Yes | Yes | Yes | Yes | Yes | Yes | Regeneration, Planning and Land Use |
| Dewsbury Riverside | £10,600,000 | £7,700,000 | Yes | Yes | Yes | Yes | No | Yes | Regeneration, Planning and Land Use |
| Full Fibre into the Town Centre | £1,000,000 | £1,000,000 | Yes | Yes | Yes | Yes | No | No | Digital connectivity |
| Cultural programming | £880,000 | £620,000 | No capital , all revenue | Yes | Yes | Yes | Yes | Yes | Arts, Culture and heritage |
| Electric Vehicle Charging points | £1,000,000 | £1,000,000 | Yes | Yes | Yes | Yes | No | Yes | Local Transport |

Project long list following sift 1 (cont.)

| | | | Capital | Geography | Ask | Vision and Strategy | Project Status | Co-funding | Intervention theme |
|---|-------------|-------------|--|---|--|--|--|---|---|
| Project | Total Cost | TIP Ask | ls the project capital? Or less than 10% revenue? | Does the project fit within the Towns Fund Boundary? | ls the project ask within the Town Fund limit? | Does the project fit with the Council's vision? | Is the project shovel ready and in a position to be fast tracked after Head of Terms Agreement? | Does the project present opportunities for Co-funding? | |
| Build construction skills village | £2,250,000 | £1,500,000 | Yes | Yes | Yes | Yes | No | Yes | Skills Infrastructure |
| Dewsbury Revival Grant scheme (Conversion of buildings to workspace & residential. Improved shop fronts) | £5,250,000 | £3,150,000 | Yes | Yes | Yes | Yes | Yes | Yes | Regeneration, Planning and Land Use, Arts, Culture and heritage |
| Sustainable Transportation modes | £2,500,000 | £1,250,000 | Yes | Yes | Yes | Yes | Yes | Yes | Local Transport |
| Westgate / Church St (Pedestrian and cycle improvements) | £800,000 | £400,000 | Yes | Yes | Yes | Yes | Yes | Yes | Local Transport |
| Walking improvements on Grove Street | £400,000 | £200,000 | Yes | Yes | Yes | Yes | Yes | Yes | Local Transport |
| Safety infrastructure at Railway St / Longcausway | £750,000 | £750,000 | Yes | Yes | Yes | Yes | Yes | No | Local Transport |
| Major highway junction upgrade - Leeds Rd / Challenge Way | £1,000,000 | £1,000,000 | Yes | Yes | Yes | Yes | Yes | No | Local Transport |
| Total | £75,880,000 | £36,020,000 | | | | | | | |

Project appraisal – Town specific criteria

Enhancing the Rank Project Score Increasing Bringing Improvements Improving **Providing the** Providing a Reconnecting creative and footfall in the vacant to public realm access to environment high quality Dewsburv buildings and green quality, high digital town centre cultural offer to attract with more spaces that will and sites and a vibrant business and sustainable value jobs network back into night time modes of encourage through create new dwell time and improvement productive economy transport start-ups creative (dining / s to education use and skills expression leisure) The Arcade (inc. business hub) 3 68% 5 5 4 3 5 2 4 3 Dewsbury Revival Grant scheme 5 3 1 4 2 55% 2 **Dewsbury Market** 5 3 5 3 3 53% 2 1 2 3 5 3 0 Better Spaces programme 45% 3 1 3 4 Cultural Programming 5 0 5 2 1 0 0 5 43% 4 Town Park 4 5 3 1 3 6= 40% Union Arts & Culture Centre 3 4 0 5 2 1 0 40% 1 6= Full Fibre in Town Centre 1 2 0 2 5 5 6= 40% 1 0 0 6= Daisy Hill (including Field House) 40% 4 5 1 2 1 2 0 **Dewsbury Riverside** 3 2 1 1 2 10 35% 1 1 3 Sustainable Transportation modes 2 1 11 25% 2 0 5 1 Build construction skills village 5 2 12= 23% 1 Westgate / Church St (walk / cycle) 1 2 12= 23% 1 5 Walking improvements on Grove St 1 2 1 0 12= 23% 5 12= Railway St / Longcausway cycle safety 23% 1 2 1 5 16 **Electric Vehicle Charging points** 1 0 2 20% 5 Highway junction upgrade - Leeds Rd 17 18% 0 0 0 0 0 2 5

Scoring: marks out of 5

4

3

5

2

1

0

Project appraisal – Deliverability criteria

| | | | | Scoring: mark | s out of 5 5 4 | <mark>3</mark> 2 | 1 0 |
|------|---------------------------------------|-------|-----------------|---------------|----------------|----------------------|---------------------|
| Rank | Project | Score | Value for money | Affordability | Achievability | Commercial viability | Stakeholder support |
| | | | | | | | |
| 1 | Cultural Programming | 92% | 4 | 5 | 5 | 5 | 4 |
| 2= | Dewsbury Market | 88% | 4 | 4 | 5 | 5 | 4 |
| 2= | Build construction skills village | 88% | 5 | 4 | 5 | 5 | 3 |
| 2= | Full Fibre in Town Centre | 88% | 4 | 4 | 5 | 5 | 4 |
| 2= | Sustainable Transportation modes | 88% | 4 | 4 | 5 | 5 | 4 |
| 6= | The Arcade (inc. business hub) | 84% | 4 | 4 | 5 | 3 | 5 |
| 6= | Westgate / Church St (walk / cycle) | 84% | 3 | 4 | 5 | 5 | 4 |
| 6= | Walking improvements on Grove St | 84% | 3 | 4 | 5 | 5 | 4 |
| 6= | Railway St / Longcausway cycle safety | 84% | 3 | 4 | 5 | 5 | 4 |
| 6= | Highway junction upgrade - Leeds Rd | 84% | 3 | 4 | 5 | 5 | 4 |
| 11= | Town Park | 80% | 3 | 4 | 4 | 5 | 4 |
| 11= | Dewsbury Revival Grant scheme | 80% | 4 | 4 | 4 | 4 | 4 |
| 13= | Better Spaces programme | 72% | 3 | 4 | 4 | 4 | 3 |
| 13= | Daisy Hill (including Field House) | 72% | 3 | 4 | 4 | 4 | 3 |
| 15= | Union Arts & Culture Centre | 68% | 3 | 4 | 3 | 4 | 3 |
| 15= | Dewsbury Riverside | 68% | 4 | 3 | 3 | 4 | 3 |
| 17 | Electric Vehicle Charging Points | 56% | 3 | 3 | 2 | 3 | 3 |

Project appraisal – Short-list

| Rank | Project | Overall Score | Town specific score | Deliverability score | Town Fund Ask | Alignment with Town vision pillars | | |
|------|--|------------------|---------------------------|---------------------------|---------------|------------------------------------|-------------------|--------------------------|
| 1 | The Arcade (inc. business hub) | 76% | 68% | 84% | £1,270,000 | A diverse and vibrant place | Opportunity for a | all |
| 2 | Dewsbury Market | 70% | 53% | 88% | £5,000,000 | A diverse and vibrant place | | Opportunity for all |
| 3 | Dewsbury Revival Grant scheme (Conversion of buildings to workspace & residential. Improved shop fronts) | 68% | 55% | 80% | £3,150,000 | A diverse and vibrant place | Opportunity for a | all |
| 4 | Cultural Programming | 67% | 43% | 92% | £620,000 | A diverse and vibrant place | Opportunity for a | all |
| 5 | Full Fibre in Town Centre | 64% | 40% | 88% | £1,000,000 | Connected and accessible | Opportunity for a | all |
| 6 | Town Park | 60% | 40% | 80% | £4,000,000 | A diverse and vibrant place | | Connected and accessible |
| 7 | Better Spaces programme | 59% | 45% | 72% | £2,500,000 | A diverse and vibrant place | | |
| 8 | Sustainable Transportation modes | 57% | 25% | 88% | £1,250,000 | Connected and accessible | | |
| 9= | Daisy Hill (including Field House) | 55% | 38% | 72% | £3,000,000 | A diverse and vibrant place | | |
| 9= | Build construction skills village | 55% | 23% | 88% | £1,500,000 | Opportunity for all | | |
| 11 | Union Arts & Culture Centre | 54% | 40% | 68% | £1,680,000 | A diverse and vibrant place | Opportunity for a | all |
| | | | | short-list wn Fund Ask | £24,970,000 | | | |

Project appraisal and TIP – next steps

| Task | Date |
|--|-----------------------------|
| Project short-list sign off at November Town Board meeting | 19 th November |
| Check-in session with the Town Hub to review components of TIP | 24 th November |
| Finalise completion of TIP project templates | By 4 th December |
| Draft core TIP content ready for sending to Board members | 10 th December |
| Next Town Board meeting | 17 th December |

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