

Summary Budget Booklet

2013-14, 2014-15, and 2015-16



Contents

	Page
Medium Term Financial Plan	4
Calculation of Council Tax	8
Properties & Parishes	10
Graph of Met. Authorities Council Taxes	11
Overall Summary of Revenue Budgets	12
Service/Activity Budgets	14
Summary Subjective Analysis	18
Analysis of Grants	19
Number of Employees	21
Housing Revenue Account	24
Planned Capital Investment	26

This booklet has been compiled by the Financial Planning Section. Any queries, or requests for further copies, should be addressed to:

Director of Resources
Kirklees Council
Civic Centre 3
Huddersfield
HD1 2TG

Tel: (01484) 221000 ext 1149 or 1134

Medium Term Financial Plan (MTFP)

This summary three year Revenue Budget for the period 2013-16, supported by the Capital Investment Plan, forms the Council's Medium Term Financial Plan. The MTFP identifies the resources available to the Council and deploys them to support the achievement of the Council's vision, our shared priorities, service needs and legislative obligations. It also allocates resources in response to the need for continuous improvement in the operation of the Council and its partnerships.

The overriding context for the Council's updated MTFP remains the challenging national economic climate. This was reflected in the 2010 Comprehensive Spending Review which saw significant phased reductions in overall central government formula grant funding to Councils nationally; the specific impact on this Council equates to 27% less resources over the 2011-15 period. When combined with inflation and other increases in costs e.g. increase in numbers of vulnerable clients in some services, the forecast savings requirement for the Council rose over the period, reaching £64 million by the end of 2014-15.

Further national funding reductions announced in the 2012 local government finance settlement, and forecast reductions beyond 2015, will further impact on Kirklees, adding a further £32 million savings requirement by the end of 2015-16, before the use of any available balances. The overall scale of the savings requirement means that the Council will have significantly reduced sustainable resources over the MTFP.

Directorate spending plans for the period 2013-16 largely reflect the roll forward of existing spending plans approved last year, and take into account savings required to achieve the original £64 million over the period. This gives Kirklees a balanced budget in 2013-14, after the use of just over £3 million in 'one-off' available Council balances. For future years, it is acknowledged that this is not sustainable. Further planned use of one-off available balances of £10.6 million per annum over the 2014-16 period will give the Council time to identify how to achieve savings of £22 million by the end of 2015-16. Plans to achieve these additional savings will be developed through wider stakeholder engagement involving consideration of all available options in next year's budget round.

The Chancellor's Budget in March 2013 indicated significant further funding reductions for Councils in both the current

and subsequent Comprehensive Spending Review periods. More detail is expected in the 2015-16 Spending Round announcement in June 2013.

Shared priorities

This Medium Term Financial Plan has been prepared to support the delivery of our shared priorities. They are:-

- Life chances for young people
- Healthy and active older people
- Jobs and business growth
- Services that are effective and productive

Many of the shared priorities are funded through mainstream service plans and budgets. In addition, specific budget provisions of £5.8 million over the life of the MTFP have been made to fund a number of targeted initiatives which support our shared priorities. These are shown in the Corporate Priorities Budget.

Demands on Services

Where combinations of legislative obligations and local policies define a level of service for particular sets of clients (e.g. children in schools, social care clients etc), the MTFP is based on projected needs, using trend analysis and known information about those clients.

The Council has factored in some provision for volume growth; mainly to reflect the continued impact of long term demographic pressures on service demand.

Costs of provision

The MTFP allows for anticipated increases in costs due to general price inflation in all three years and any expected pay inflation over the same period. Furthermore, provision has been made specifically through reserves for the anticipated one-off costs arising from voluntary severance over the MTFP period.

Resources

The major sources of funding for the Council (approx. 65%) come from formula funding, dedicated schools grant and other central government grant allocations. These allocations have been announced for 2013-14, and provisionally for 2014-15. There remains a level of uncertainty regarding 2015-16 allocations.

From 2013-14 onwards, business rates will no longer be controlled in their entirety by Central Government. Instead

Councils will share in the success or failure of local businesses through the Business Rates Retention Scheme. For Kirklees this means that approximately 6% of the Council's funding will come from locally retained business rates in 2013-14.

The balance of funding for 2013-14 comes from a combination of externally generated income at 13%, Council Tax at 15% and balances. The MTFP is based on a Council Tax increase of 2% in all three years; mirroring the cap set by Central Government for Council Tax increases requiring a local referendum. Some of the Council's balances are set aside to cover specific risks (earmarked reserves). Remaining balances are planned to be used in a phased way in the MTFP to avoid major year on year changes.

Funding capital investment

The Capital Investment Plan makes provision for new investment of £105 million in 2013-14, reducing to £91 million by 2015-16, and reflects the outcome of a strategic review and prioritisation of overall capital investment needs going forward. This has also taken account of prudential borrowing costs and future revenue affordability. Funding sources include capital grants, capital receipts, and matched funding from Housing Revenue Account to support HRA investment needs. The plan makes provision for new prudential borrowing of £36 million in 2013-14, reducing to £15 million by 2015-16, to fund investment in the District's infrastructure, economy and to make service delivery more effective. In making revenue provision for the repayment of this borrowing, the Council is satisfied that this level of investment is affordable and sustainable, at least for the duration of this MTFP.

Risk Assessments

The Council has updated its corporate risk assessment, which sets out the major issues which could have an impact on this MTFP. In accepting the detailed recommendations in the officer report, the Council has made sufficient provision, either in earmarked reserves or by retaining minimum levels of general balances, to cover these risks. The specific allocation of earmarked reserves to meet the short term severance costs arising from savings programmes is a key part of the strategy.

Engagement in MTFP preparation

The issues identified as having significant implications for this plan have been presented to Council, Cabinet, and senior management meetings; underpinned by explicit reference throughout to accompanying evidence on the equalities impact on a range of budget proposals, to ensure that key decision-makers have due regard to the Council's equalities duties on key decisions taken through the budget process.

The detailed development of the MTFP has also included wider consideration of residents' views on high level priorities in resource allocation, as well as a number of more detailed service consultations on specific budget proposals, targeting the groups most likely to be affected.

The Council will shortly commence a major dialogue with the public about what the Council's role will be for the future. The scale of the anticipated financial reductions outside the period covered by this budget makes it impossible to continue making incremental reductions across the Board and a more fundamental approach will be required going forward.



Adrian Lythgo
Chief Executive



David Smith
Director of Resources

Calculation of council tax

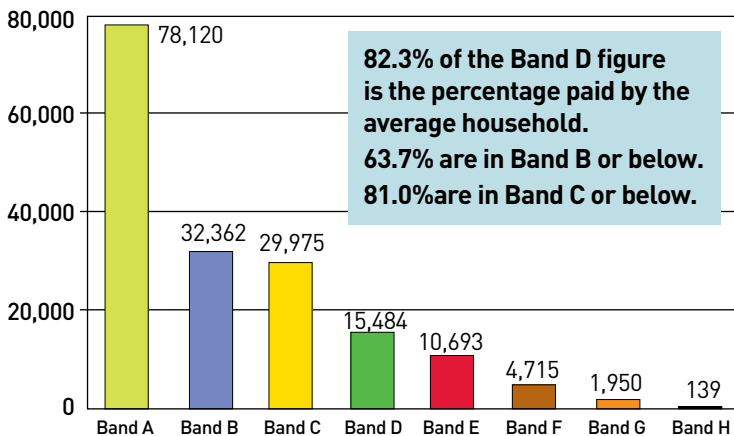
for 2013-14

	Expenditure 2013-14 £k	Council Tax at Band D 2013-14 £
Kirklees gross expenditure	870,520	7,992
Further savings to be identified	0	0
	870,520	7,992
Funded by:-		
Dedicated Schools Grant & Other Schools Grants	263,729	2,421
Other Government Grants	160,704	1,475
External income	110,229	1,012
	335,858	3,084
Government Funding Allocation	129,022	1,185
Local Share of Business Rates	51,178	470
Unringfenced Grants	16,968	156
General fund balances	3,310	30
	135,380	1,243
Kirklees Demand on Collection Fund	135,380	1,243
WY Fire Authority	6,252	57
WY Police Authority	14,759	136
	156,391	1,436
Amount to be raised from Council Tax payers	156,391	1,436
Plus:		
Parish precepts	412	4
	156,803	1,440
Total amount to be raised	156,803	1,440
Taxbase		108,922
KMC Council tax increase on previous year		2.0%
Council tax for each band	2 adults	1 adult
(before parish precepts)	£	£
Band A	957	718
Band B	1,117	838
Band C	1,276	957
Band D	1,436	1,077
Band E	1,755	1,316
Band F	2,074	1,556
Band G	2,393	1,795
Band H	2,872	2,154

2014-15 & 2015-16

Expenditure 2014-15 £k	Council Tax at Band D 2014-15 £	Expenditure 2015-16 £k	Council Tax at Band D 2015-16 £
879,505	8,031	884,936	8,051
-11,740	-107	-21,880	-199
<hr/>	<hr/>	<hr/>	<hr/>
867,765	7,924	863,056	7,852
266,821	2,436	266,821	2,427
157,905	1,442	157,242	1,431
111,840	1,021	112,404	1,023
<hr/>	<hr/>	<hr/>	<hr/>
331,199	3,025	326,589	2,971
110,268	1,007	99,158	902
52,748	482	54,171	493
18,697	171	20,480	186
10,645	97	10,645	97
<hr/>	<hr/>	<hr/>	<hr/>
138,841	1,268	142,135	1,293
6,412	59	6,564	60
15,136	138	15,495	141
<hr/>	<hr/>	<hr/>	<hr/>
160,389	1,465	164,194	1,494
420	4	429	4
<hr/>	<hr/>	<hr/>	<hr/>
160,809	1,469	164,623	1,498
<hr/>	<hr/>	<hr/>	<hr/>
	109,518		109,913
	2.0%		2.0%
2 adults £	1 adult £	2 adults £	1 adult £
977	733	996	747
1,139	854	1,162	872
1,302	977	1,328	996
1,465	1,099	1,494	1,120
1,790	1,343	1,826	1,370
2,116	1,587	2,158	1,619
2,441	1,831	2,489	1,867
2,930	2,198	2,987	2,240

Number of properties in each council tax band



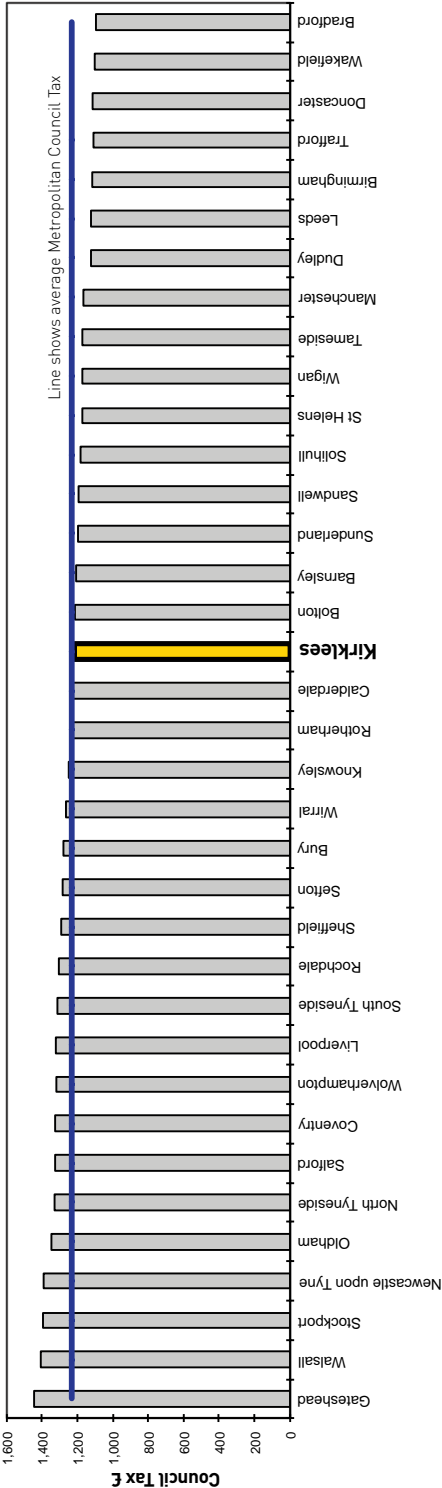
Mid 2013 population estimate 428,487

Parish precepts

There are 5 parishes within Kirklees which set precepts, as shown below. The budgets are set by the elected parish councillors and Kirklees Councillors have no part in the decisions. Only the council tax payers resident in these parish areas have to pay.

	Total 2012-2013 £	Total 2013-2014 £	Increase %	Precept Band D 2013-2014 £
Denby Dale Parish Council	112,836	118,055	4.6%	21.93
Holme Valley Parish Council	127,000	107,180	-15.6%	11.46
Kirkburton Parish Council	122,000	102,960	-15.6%	12.21
Meltham Parish Council	45,200	39,046	-13.6%	15.22
Mirfield Parish Council	52,600	44,391	-15.6%	7.14
	459,636	411,632	-10.4%	

2013-14 Band D Council Tax for 2 adults, Met Councils (excluding Police, Fire & Parish precepts)



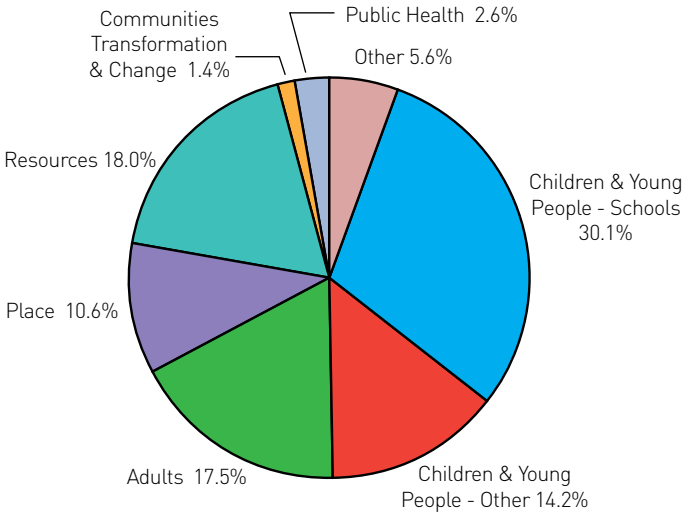
Overall summary

	Net budget 2013-14 £k	Gross adjusted budget 2013-14 £k	Budget 2014-15 £k	Budget 2015-16 £k
Children & Young People - Schools	45,210	262,082	45,210	45,210
Children & Young People - Other	91,984	123,166	90,449	90,621
Adults	108,342	152,242	108,969	107,070
Place	84,352	92,430	83,885	83,513
Resources	32,812	156,788	32,135	31,589
Communities Transformation & Change	15,513	12,425	15,404	15,378
Public Health	0	22,659	0	0
Other	-42,355	48,728	-33,113	-24,912
Total Expenditure	335,858	870,520	342,939	348,469
General Fund balances	-3,310		-10,645	-10,645
	<u>332,548</u>		<u>332,294</u>	<u>337,824</u>

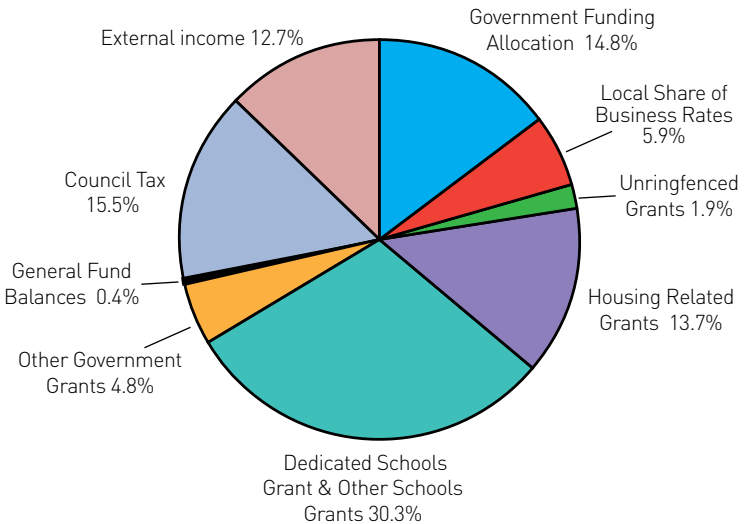
The second column represents gross service budgets adjusted for capital charges.

Where is the money spent 2013-14?

Gross expenditure, adjusted for capital charges



Where does the money come from 2013-14?



Service/Activity Budgets

	Revenue Budget 2013-14 £k	Revenue Budget 2014-15 £k	Revenue Budget 2015-16 £k
Children & Young People			
Learning	10,601	10,481	10,481
Family Support & Child Protection	64,852	63,432	64,006
Commissioning & Safeguarding Assurance	16,531	16,536	16,134
School Budgets	45,210	45,210	45,210
Total Children & Young Peoples Service	137,194	135,659	135,831
Adults			
Well-Being & Integration			
Older People	49,918	46,770	42,696
Physical Disabilities	9,133	9,814	10,115
Learning Disabilities	29,743	31,563	32,823
Mental Health	5,706	6,428	7,062
	94,500	94,575	92,696
Personalisation & Commissioning	13,842	14,394	14,374
Total Adults	108,342	108,969	107,070
Place			
Streetscene & Housing			
Streetscene Environmental	3,871	3,872	3,846
Streetscene Highways	15,488	15,130	15,085
Highways Construction	-294	-293	-314
Seasonal Weather	1,866	1,866	1,866
Streetscene Waste Services	22,630	22,777	22,744
Transport	-500	-499	-508
Security Transport	0	0	0
Bereavement Services	-250	-250	-253
Parks & Open Spaces	8,178	8,180	8,156
Housing General Fund	5,675	5,411	5,388
	56,664	56,194	56,010

	Revenue Budget 2013-14 £k	Revenue Budget 2014-15 £k	Revenue Budget 2015-16 £k
Investment & Regeneration			
Transportation Strategy	11,098	11,033	11,033
Car Parking	-2,037	-1,708	-1,708
Environment Unit	1,505	1,505	1,505
Energy & Water Conservation CWI	173	173	173
Countryside Service	60	60	60
Planning - Development Control	1,021	954	948
Planning - Policy & Heritage	1,932	1,932	1,914
Housing Regeneration	163	163	163
Economic Development Regeneration	4,742 0	4,605 0	4,556 0
Development Service Markets	2,150	2,150	2,146
Building Control	192	192	183
Licensing Service	-344	-344	-347
Local Land Charges	-2	-2	-6
Environmental Health	1,553	1,553	1,553
	<u>22,206</u>	<u>22,266</u>	<u>22,173</u>
Physical Resources & Procurement			
Physical Resources & Procurement Frontline	5,682	5,625	5,530
Support - Procurement	0	0	0
Support - Office Accommodation	0	0	0
Support - Landbank	0	0	0
Support - Corporate Health & Safety	0	0	0
	<u>5,682</u>	<u>5,625</u>	<u>5,530</u>
Building Services	-200	-200	-200
Housing Revenue Account	0	0	0
Total Place	<u>84,352</u>	<u>83,885</u>	<u>83,513</u>

	Revenue Budget 2013-14 £k	Revenue Budget 2014-15 £k	Revenue Budget 2015-16 £k
Resources			
Corporate Priorities Budget	2,423	1,889	1,507
Legal & Governance			
Governance	0	0	0
Legal	-279	-279	-289
	<u>-279</u>	<u>-279</u>	<u>-289</u>
Elections	610	892	889
Finance Management, Risk & Performance			
Corporate & Democratic Core (CDC)	8,247	8,238	8,159
Finance Management, Risk & Performance	0	0	0
IT	-201	-237	-235
	<u>8,046</u>	<u>8,001</u>	<u>7,924</u>
Customer & Exchequer Services			
Welfare & Exchequer	9,720	9,353	9,304
Welfare & Exchequer Support	0	0	0
Vol Organisations Contract	915	892	892
Benefit Payments	-6	-6	-6
Libraries & Information Centres	9,922	9,923	9,903
Libraries & Information Centres Support	0	0	0
Town Halls & Public Halls	1,251	1,253	1,247
Registration Service	210	217	218
Kirklees Direct Contact Centre	0	0	0
	<u>22,012</u>	<u>21,632</u>	<u>21,558</u>
Total Resources	32,812	32,135	31,589
Chief Executive			
Chief Executives Office	0	0	0
Corporate Governance	0	0	0
Total Chief Executive	0	0	0

	Revenue Budget 2013-14 £k	Revenue Budget 2014-15 £k	Revenue Budget 2015-16 £k
Communities, Transformation and Change			
Support Services			
Support Services Trading	-29	-29	-29
Support Services Support	0	0	0
	<u>-29</u>	<u>-29</u>	<u>-29</u>
Communities & Leisure			
Anti Social Behaviour	227	227	226
Community Safety	575	576	573
Engagement & Cohesion	1,029	1,030	1,024
Area Neighbourhood Action Team	904	904	905
Creative Economy & Voluntary Community Sector	1,692	1,693	1,690
Museums & Galleries	2,169	2,149	2,124
Sport & Physical Activity	7,928	7,816	7,808
Service Improvement & Support	1,018	1,038	1,057
	<u>15,542</u>	<u>15,433</u>	<u>15,407</u>
Policy & Partnership Unit	0	0	0
Total Communities, Transformation and Change	<u>15,513</u>	<u>15,404</u>	<u>15,378</u>
Public Health	0	0	0
Other Services			
Treasury Management	-56,159	-54,229	-53,966
Contingencies	4,710	11,432	18,231
Non Distributed Costs	-11,171	-11,153	-10,999
Joint Committees	20,265	20,837	21,822
Total Other Services	<u>-42,355</u>	<u>-33,113</u>	<u>-24,912</u>
TOTAL BUDGETS	<u>335,858</u>	<u>342,939</u>	<u>348,469</u>
Use of Balances	-3,310	-10,645	-10,645
TOTAL NET BUDGET	<u>332,548</u>	<u>332,294</u>	<u>337,824</u>

Summary Subjective Analysis

	2013-14 £k	2014-15 £k	2015-16 £k
Expenditure			
Single status	258,671	256,372	259,828
Other paygroups	135,473	135,514	135,423
Other	10,130	10,166	10,164
	<hr/>	<hr/>	<hr/>
Sub-total employees	404,274	402,052	405,415
Premises	55,621	56,656	57,536
Transport	23,057	22,995	22,993
Supplies & services	114,041	115,821	116,315
Third party payments	200,817	205,349	205,193
Transfer payments	130,836	131,170	131,428
Support costs	65,372	65,389	64,334
Capital charges	34,906	36,749	37,265
	<hr/>	<hr/>	<hr/>
Gross expenditure	1,028,924	1,036,181	1,040,479
Less: Internal recharges	158,404	156,676	155,543
	<hr/>	<hr/>	<hr/>
	870,520	879,505	884,936
	<hr/>	<hr/>	<hr/>
Income			
Govt grants	424,433	424,726	424,063
Other grants	27,649	29,229	29,807
Capital related grants	3,008	3,008	3,008
External income	79,566	79,597	79,583
Interest	6	6	6
	<hr/>	<hr/>	<hr/>
Sub-total income	534,662	536,566	536,467
	<hr/>	<hr/>	<hr/>
	335,858	342,939	348,469
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Analysis of Government Grants

	2013-14 £k	2014-15 £k	2015-16 £k
Government grants in services			
Children & Young People			
Dedicated Schools Grant & Other Schools Grants	263,729	266,821	266,821
Higher Education Funding Council (HEFCE)	442	442	442
Troubled Families	1,289	423	0
PFI Grant - Education	8,128	8,128	8,128
School Sixth Form Grant	2,116	2,116	2,116
Asylum Seekers Grant	149	149	149
Substance Misuse	45	45	45
Big Lottery Fund	55	55	55
*Local Public Service Agreement	777	0	0
*Children & Young People Grant	582	0	0
*Surestart Grant	264	0	0
	277,576	278,179	277,756
Adults			
Supporting People	550	0	0
*Social Care Reform Grant	216	240	0
*AIDS Support Grant	183	0	0
*Stroke Services Grant	135	0	0
*Communities For Health Grant	84	0	0
	1,168	240	0
Place			
PFI Grant - Waste Disposal	3,231	3,231	3,231
Bus Services Operator Grant	20	20	20
School Milk Grant	207	207	207
	3,458	3,458	3,458
Resources			
DWP Welfare Reforms	300	0	0
Rent allowances & non HRA rebates	65,481	65,481	65,481
Non HRA rebates - homeless	137	137	137
HRA Rent Rebates	53,699	53,699	53,699
	119,617	119,317	119,317

	2013-14 £k	2014-15 £k	2015-16 £k
Communities Transformation & Change			
*Sport England	6	0	0
DWP Access to Work Grant	5	5	5
	<u>11</u>	<u>5</u>	<u>5</u>
Public Health Funding	22,603	23,527	23,527
TOTAL GOVERNMENT GRANTS IN SERVICES	<u>424,433</u>	<u>424,726</u>	<u>424,063</u>
POOLED (UNRINGFENCED) GRANTS			
New Homes Bonus	4,009	5,308	6,607
New Homes Bonus Adjustment Grant	612	1,100	1,584
Lead Local Flooding	100	100	100
Community Right to Bid	8	8	8
Community Right to Challenge	9	9	9
Local Reform & Community Voices	326	336	336
Local Welfare Provision Grant	1,119	1,119	1,119
Social Fund Administrative Funding	236	216	216
Housing Benefit Subsidy Admin Grant	3,084	3,084	3,084
Council Tax Support New Burdens Funding	267	217	217
Education Services Grant	7,198	7,200	7,200
TOTAL POOLED GRANTS SUPPORTING THE BUDGET AS A WHOLE	<u>16,968</u>	<u>18,697</u>	<u>20,480</u>
TOTAL GOVERNMENT GRANTS	<u>441,401</u>	<u>443,423</u>	<u>444,543</u>

* These amounts reflect the budgeted use of accumulated grant reserves from prior years to support the Medium Term Financial Plan

Number of Employees

	2013-14 FTE	2014-15 FTE	2015-16 FTE
Children & Young People's Service			
Learning	411.8	411.8	411.8
Family Support & Child Protection	864.7	867.7	874.2
Commissioning & Safeguarding Assurance	87.0	87.0	84.0
School Budgets	5,008.2	5,008.2	5,008.2
Total Children & Young Peoples Service	6,371.7	6,374.7	6,378.2
Adults			
Well-Being & Integration			
Older People	811.2	696.7	696.7
Physical Disabilities	29.6	29.6	29.6
Learning Disabilities	225.9	225.9	225.9
Mental Health	78.4	78.4	78.4
	1,145.1	1,030.6	1,030.6
Personalisation & Commissioning	59.8	55.8	55.8
Total Adults	1,204.9	1,086.4	1,086.4
Place			
Streetscene & Housing			
Streetscene Environmental	64.6	64.6	64.6
Streetscene Highways	121.9	102.1	102.1
Highways Construction	141.5	141.5	141.5
Seasonal Weather	1.1	1.1	1.1
Streetscene Waste Services	370.7	370.7	370.7
Transport	53.1	53.1	53.1
Security Transport	4.5	4.5	4.5
Bereavement Services	23.0	23.0	23.0
Parks & Open Spaces	199.0	199.0	199.0
Housing General Fund	106.5	102.0	102.0
	1,085.9	1,061.6	1,061.6

	2013-14 FTE	2014-15 FTE	2015-16 FTE
Strategic Investment & Regeneration			
Transportation Strategy	38.0	38.0	38.0
Parking	50.0	50.0	50.0
Environment Unit	12.2	12.2	12.2
Energy & Water Conservation CWI	0.0	0.0	0.0
Countryside Service	2.0	2.0	2.0
Development Control	33.8	32.8	32.8
Policy & Heritage	18.7	18.7	18.7
Housing Regeneration	5.2	5.2	5.2
Economic Development	36.6	36.5	36.5
Regeneration Development Service	17.2	17.2	17.2
Markets	23.0	23.0	23.0
Building Control	24.4	24.4	24.4
Licensing Service	11.6	11.6	11.6
Local Land Charges	2.1	2.1	2.1
Environmental Health	47.5	45.5	45.5
	<u>322.3</u>	<u>319.2</u>	<u>319.2</u>
Physical Resources & Procurement			
Physical Resources & Procurement - frontline	949.7	950.0	950.0
Procurement	7.0	7.0	7.0
Office Accommodation	19.5	19.5	19.5
Landbank	0.0	0.0	0.0
Corporate Health & Safety	8.0	8.0	8.0
	<u>984.2</u>	<u>984.5</u>	<u>984.5</u>
Building Services	569.4	541.8	535.0
Housing Revenue Account	0	0	0
	<u>569.4</u>	<u>541.8</u>	<u>535.0</u>
Total Place	<u>2,961.8</u>	<u>2,907.1</u>	<u>2,900.3</u>
Resources Corporate Priorities Budget			
	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Legal & Governance	<u>116.6</u>	<u>116.6</u>	<u>116.6</u>
Elections	<u>7.5</u>	<u>6.9</u>	<u>6.8</u>
Finance & Performance			
Corporate & Democratic Core (CDC)	0.0	0.0	0.0
Finance Management, Risk & Performance	134.3	133.5	133.5
IT	173.0	170.5	170.5
	<u>307.3</u>	<u>304.0</u>	<u>304.0</u>

	2013-14 FTE	2014-15 FTE	2015-16 FTE
Customer & Exchequer Services			
Welfare & Exchequer	283.9	260.9	260.2
Vol Organisations Contract	0.0	0.0	0.0
Benefit Payments	0.0	0.0	0.0
Libraries & Information Centre	236.5	236.5	236.5
Town Halls & Public Halls	16.7	16.7	16.7
Registration Service	18.3	18.3	18.3
Kirklees Direct Contact Centre	91.2	91.2	91.2
	<u>646.6</u>	<u>623.6</u>	<u>622.9</u>
Chief Executive			
Chief Executive	3.0	3.0	3.0
Corporate Governance	0.0	0.0	0.0
Total Chief Executive	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
Total Resources	<u>1,081.0</u>	<u>1,054.1</u>	<u>1,053.3</u>
Communities, Transformation & Change			
Support Services	<u>249.5</u>	<u>249.5</u>	<u>218.5</u>
Communities & Leisure			
Anti Social Behaviour	3.5	3.5	3.5
Community Safety	8.5	9.5	9.5
Engagement & Cohesion	16.0	16.0	16.0
Area & Neighbourhood Action Team	16.5	16.5	16.5
Creative Economy & Community Sector Support	13.0	13.0	13.0
Museums & Galleries	38.2	38.2	38.2
Sport & Physical Activity	36.7	36.7	36.7
Service Improvement & Support	10.8	10.8	10.8
	<u>143.2</u>	<u>144.2</u>	<u>144.2</u>
Policy & Partnership Unit	<u>21.5</u>	<u>21.5</u>	<u>21.5</u>
Total Communities, Transformation & Change	<u>414.2</u>	<u>415.2</u>	<u>384.2</u>
TOTAL EMPLOYEES (FTES) INCLUDING SCHOOLS	<u>12,033.6</u>	<u>11,837.5</u>	<u>11,802.4</u>
TOTAL EMPLOYEES (FTES) EXCLUDING SCHOOLS	<u>7,025.4</u>	<u>6,829.3</u>	<u>6,794.2</u>

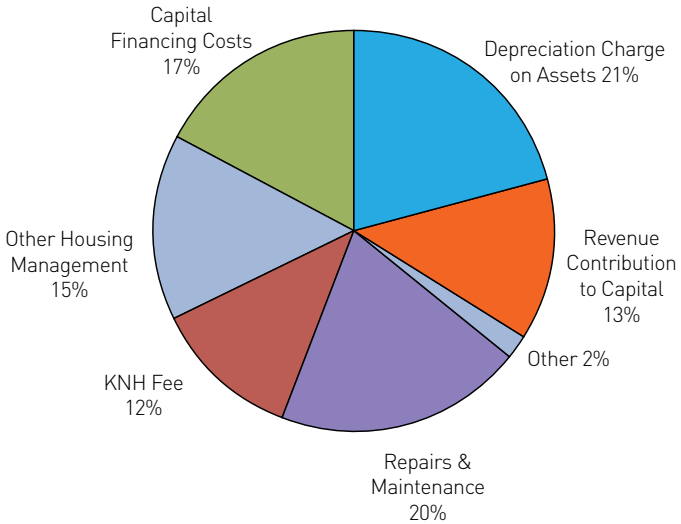
Housing Revenue Account (HRA)

The Housing Revenue Account (HRA) is largely funded from Council tenants rental income to provide the management and maintenance of 22,954 Council homes. The operational delivery of landlord services to Council tenants is undertaken on the Council's behalf by an Arms Length Management Organisation, Kirklees Neighbourhood Housing (KNH), who are funded by way of an annual management fee from the HRA.

	2013-14 Budget £k	2014-15 Budget £k	2015-16 Budget £k
Expenditure			
Repairs & Maintenance	20,181	20,686	21,201
KNH Management Fee	12,486	12,639	12,784
Other Housing Management	15,334	18,168	18,510
Other Expenditure	2,196	2,469	2,760
	<u>50,197</u>	<u>53,962</u>	<u>55,255</u>
Income			
Dwellings rent income	-81,094	-82,283	-84,731
Non-dwellings rent income	-648	-662	-676
Charges for services & facilities	-2,391	-2,535	-2,586
PFI Grant	-7,912	-7,912	-7,912
Contribution from general fund	-157	-157	-157
	<u>-92,202</u>	<u>-93,549</u>	<u>-96,062</u>
Net Cost of Services	<u>-42,005</u>	<u>-39,587</u>	<u>-40,807</u>
Depreciation charge on assets	20,686	21,031	21,381
Interest on capital debt	10,506	10,209	9,503
Investment Income	-230	-214	-243
Net Operating Expenditure	<u>-11,043</u>	<u>-8,561</u>	<u>-10,166</u>
Contribution from major repairs reserves	-6,259	-6,749	-4,173
Capital debt repayment	6,259	6,749	4,173
Revenue contribution to capital expenditure	12,526	7,298	3,691
Contribution to/from HRA balances	-1,483	1,263	6,475
Net Deficit/Surplus	<u>0</u>	<u>0</u>	<u>0</u>

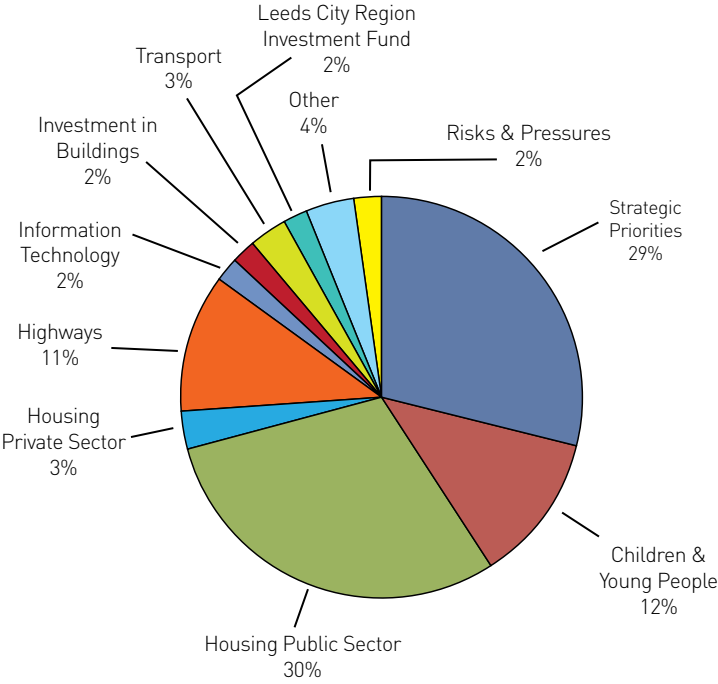
	2013-14	forecast 2014-15	forecast 2015-16
Average rent per week (£)	66.65	68.85	71.12
Increase (£)	2.51	2.20	2.27
Percentage Increase (%)	3.91	3.30	3.30

Where is the money spent?



Capital Investment Plans 2013-14 to 2015-16

Capital budgets cover expenditure on major assets such as land, buildings, equipment and vehicles, which is funded primarily from borrowing, capital receipts and grants. Borrowing costs are met by the Revenue Budget over the life of the assets.



	2013-14	2014-15	2015-16
	£k	£k	£k
Strategic Priorities	30,703	39,110	29,520
Housing Public Sector	31,656	22,563	20,263
Children & Young People	12,074	12,074	12,074
Housing Private Sector	3,450	3,450	3,450
Highways	11,572	11,572	11,572
Regeneration	1,000	1,000	1,000
Council Carbon Reduction	1,000	1,000	1,000
Parks & Open Spaces	150	150	150
Environmental & Strategic Waste	100	100	100
Bereavement	175	175	175
Transport	2,577	2,577	2,577
Area Committees	763	763	763
Information Technology	2,100	2,100	2,100
Investment in Buildings	2,000	2,000	2,000
Kirklees Active Leisure	1,292	1,292	1,292
School Catering	200	200	200
Leeds City Region Investment Fund	2,000	0	0
Risks & Pressures	2,500	2,500	2,500
TOTAL	105,312	102,626	90,736

